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SECRET

25 NOV 1959

TO : Assistant Director, OSI
FROM : Acting Director of Training
SUBJECT: Letter of Appreciation

1. I wish to thank you for the support that you and the members of your Office gave to the preparation and conduct of the just completed ELINT course. Our most obvious debt to OSI is for your presence and that of members of your staff as guest speakers. They were a large and important part of the instructional staff and each of them carried out his presentation effectively and well. I have listed the speakers below, in the order of their appearance with the contribution that each made:

- 25X1 a. [] delivered a lecture at the very beginning of the course which explained the origins of ELINT, commented on its development, and explained its processes. The lecture gave an excellent oversight of the whole field that the students were to study in the next two weeks.
- 25X1 b. [] explained to the class the importance of ELINT targets. He listed the principal targets in the enemy countries, spoke of the difficulties of collection, listed the accomplishments in collection, and set forth new objectives. This comprehensive lecture assembled for the students a range of facts hitherto not accessible to them.
- 25X1 c. [] lectured very incisively on the organization of electronic intercept within the community and explained the growth of that organization and its rationale.
- 25X1 d. [] discussed the new responsibility that NSA had acquired in electronic intercept and the way in which it was organized to fulfill that responsibility.

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25X1 e. [] introduced the three speakers on requirements and later acted as chairman of a panel which opened the subject to the students for discussion. Since the subject of requirements is a sensitive one in which all differences of opinion have not been settled, the task that [] set himself was not a sinecure. 25X1

25X1 f. [] aided in planning for the most effective presentation of the subject of requirements, delivered one lecture himself and took part in the final panel. It is largely due to his efforts that the subject of requirements was presented incisively and candidly to the students.

25X1 h. [] dealt with the whole problem of analysis of signals and their interpretation succinctly and, by explaining the difficulties of analysis, presented persuasively both in his lecture and in a later question and answer period, reasons for careful, directed collection. 25X1

25X1 i. [] prepared the students for their trip to Cape Canaveral in a lecture that described the basic principles of airborne missiles, explained the principles of telemetry, and discussed the problems of gathering information at a fixed site.

25X1 2. The Office of Training is appreciative of these formal contributions by members of your Office, each an authority in his field, but the Office also received other help, less tangible but very important: cooperation, advice, and aid in the planning and preparation of the course. Three men deserve our especial thanks: [] outlined the basic problems for our chief instructor, suggested methods of attack upon them, supplied him with documents necessary for understanding ELINT, and directed him toward the people that he should interview. His warm cooperation and counsel were much appreciated. After his return from overseas, [] was appointed scientific adviser to OTR for the ELINT course. His help was invaluable. He 25X1

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coordinated the contents of the various speeches given by OSI members and aided in the production of two of them. He also took over the responsibility for certain sections of the course, and because of his previous experience as an instructor was of great help in the actual conduct of the course. []

[] knew the ins-and-outs of the whole ELINT community and gave the chief instructor effective orientation through what at times seemed a maze.

3. [] and [] also deserve the special thanks of the Office of Training. Each released from his hard-pressed staff the speakers I have listed above.

4. Your own excellent summation of the course, the Office of Training will record and will have it properly edited and presented to you.

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Acting Director of Training

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25 NOV 1959

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TO : Chief, [] Division
FROM : Acting Director of Training
SUBJECT: Letter of Appreciation

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1. The Office of Training is indebted to [] of your staff for the aid, support, and encouragement that he gave to the recently completed course in electronic intercept. His experience was unique: he has had experience here and abroad in all types of electronic intercept and knows intimately a series of past operations in a particular region. He could thus give to the students a comprehensive and solid presentation of ELINT operations in the field. His lecture and the part he played in a later panel were high points in the course.

2. I should like to thank him for the advice and counsel that he gave our chief instructor during the preparation of the course and for the warm cooperation he showed throughout.

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Acting Director of Training

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25 NOV 1959

TO : Director, Photo-Intelligence Center
FROM : Acting Director of Training
SUBJECT: Letter of Appreciation

1. Three members of your Office made a very important contribution to the first running of a course in electronic intercept that we have just finished. They took over instruction of the students for a day and by lectures and through the device of a panel very effectively explained what the Photo-Intelligence Center was doing in the analysis of electronic intercept information and in supporting the clandestine collection of signals. We are grateful for the support they gave us and, of course, pleased by the quality of their presentations.

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2. [] spoke on the value and significance of photo-intelligence in the collection and analysis of ELINT material. [] explained how photo-intelligence could aid in the planning and implementation of a clandestine operation. [] gave a detailed explanation on how the camera could be used to produce pictures in which dimensions could be accurately measured. He had also prepared for the students a short brochure of instructions that will prove very valuable. Lectures and panel were particularly successful in explaining the activities of PIC. [] specific instructions should improve the quality of pictures received. 25X1

3. The Office of Training is very appreciative of the efforts these men put forward and for the warm cooperation and enthusiasm they displayed. 25X1

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Acting Director of Training 25X1

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25 NOV 1950

TO : Assistant Director, ORR
FROM : Acting Director of Training
SUBJECT: Letter of Appreciation

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1. I wish to thank you for the aid and support the Geographical Area gave to the first running of an OTR course in electronic intercept. We considered an understanding of geography fundamental to the course in order to explain the situations of targets and the problems of intercept. [] accepted our request for help and assigned three men to represent the Geography Division in the course. [] coordinated the efforts of two experts, one in Soviet geography and the other in Chinese.

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2. [] for the Soviet and Chinese areas respectively prepared excellent presentations for the students that emphasized topographic features of their areas, climate, transportation, natural barriers, and natural routes of egress and ingress. They also prepared overlays for their base maps which showed such things as target installations, overflights, and peripheral flights of our planes. Another contribution was a series of smaller maps given to the students for later reference.

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3. [] introduced the speakers and also spoke briefly on the support facilities that the Geographic Area could offer. This subject was also emphasized by another short talk by [] of the Cartography Division.

4. The Office of Training is grateful for the help, and also pleased that it could at the beginning of its course emphasize so firmly the importance of geography.

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Acting Director of Training

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25 NOV 1959

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TO : Chief, [REDACTED]
FROM : Acting Director of Training
SUBJECT: Letter of Appreciation

1. The Office of Training is deeply indebted to Mr. [REDACTED] of your staff for their aid and support in the preparation and conduct of the recently completed course on electronic intercept.

2. [REDACTED] from the time the course was first authorized until it was completed, acted as mentor and counselor to our chief instructor, [REDACTED] clarifying issues for him, suggesting methods of approach, and aiding him in the selection of topics of instruction and their scheduling. He also took a vigorous part in the conduct of the course, delivering a lecture on ELINT requirements demanding clandestine collection and taking part in a panel on requirements.

4. I should like to thank both for their encouragement and support of the course.

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[REDACTED]
Acting Director of Training

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